## Does Your Organization Need Customized Training?

EMS Consulting Group is a management consulting firm designed to create value for manufacturers, service providers, and product developers. Our clients include organizations from the medical device, biotech, aerospace, defense, and consumer products industries. Providing lean manufacturing training and lean manufacturing consulting services; we help our clients achieve lower costs, improved productivity and quality, and decreased time-to-market.

## **Case Study**

The Problem: Orange County Aerospace company wanted to implement lean concepts in a high-mix, low volume envi-

ronment. They asked for a lean certification program for 20 key employees.

**The Solution:** EMS Consulting Group visited the plant and, based on their business model, developed a customized lean certification training program based on their standard program. Over a 4 month period, a team of 20 employees was trained and 4 projects were undertaken as part of the certification program.

**The Results**: After 6 months, productivity in the areas affected by the projects increased 30% - 60% and Work-in-Process Inventory was cut in half. The organization continued executing projects with the team that was trained leading the charge.

## What do our clients say?

"(EMS Consulting Group Sr. Partner) Darren Dolcemascolo did a great job helping us develop and execute a plan to integrate Lean Manufacturing / Operational Excellence into our culture. He worked extremely well with Gen-Probe team, training people from multiple sites around the globe in Lean Tools and Techniques, and was instrumental in ensuring that we had the skills to move forward on our own. I would highly recommend him to an organization who needs a Lean educator and coach." - Jorgine Ellerbrock, Sr. Vice President, Operations, Gen-Probe Incorporated

"I've used EMS to implement Lean concepts at two different companies and they have always provided exceptional service. They supported my companies by conducting Lean evaluations, train-the-trainer, general employee training, implementation of 5s, and facilitating Kaizen events (both manufacturing and service). What makes them unique is that they are willing to tailor their Lean approach and material to any company or situation. It's not your typical "canned-Lean presentation" and, unlike several Lean consultants, they do not pressure for additional work. EMS will only provide the services that you need to be successful. They have never disappointed to provide results." - Kermit Stott, Sr. Vice President, Operations, Alphatec Spine



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